

Competitiveness

Economic Dev. Legislation

HB 2001, Signed in 2011 (summary):

- Decreases commercial property tax assessment ratio from 20% to 18%
- Enriches the R&D tax credit from 20% to 30% for qualified expenses
- + Decreases the corporate income tax rate from approx. 7.0% to 4.9%
- Creates Quality Jobs tax credit up to \$9k/qualified job
- Establishes a deal closing fund \$25M/year

HB 2815, Signed in 2012 (summary):

- Phases down the capital gains tax by 25%
- Increases the carryforward on Net Operating Losses from 5 to 20 years
- Expands The Renewable Energy tax credit program to manufacturing
- Establishes a study committee to review the job training program

Result: Out of 9 Western States, AZ went from 9th to 4th in Business Competitiveness*

*Source: GPEC



Opportunities

California exit strategy

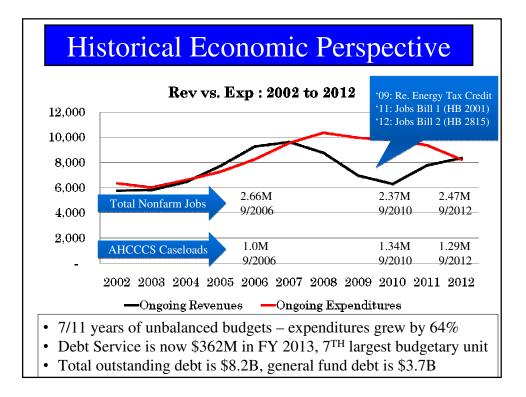
- The passage of proposition 30 increases taxes by approximately \$6B
 - The sales tax rate increases from 7.25% to 7.5%
 - Individual income tax rates increase (top rate at 13.3%)

Arizona entrance strategy

- The passage of permanent tax cuts (HB 2001 and HB 2815) provides certainty for a low tax environment (top marginal rate in AZ is 4.54% and capital gains reduced)
- Expiration of one cent sales tax further decreases tax burden
- Mix of tax credits and deal closing fund monies help offset start-up costs
- Two consecutive years of balanced budgets highly likely for a third year

The Goal: #1 in the Market





Yuma Test Case

Yuma Test Case

The Impact on Ur	nemployment If Yum	a County Wins a Lar	ge Manufacturing Pr	oject (3,000 Jobs)
	Current State	Impact of 3K New Direct Jobs	Change*	% Change
Labor Force	91,346	91,346	0	0
Employment	64,235	68,127	3,892	6.1%
Unemployment	27,111	23,219	-3,892	-14.4%
Unemployment Rate*	29.7%	25.4%	-4.3%	-14.4%

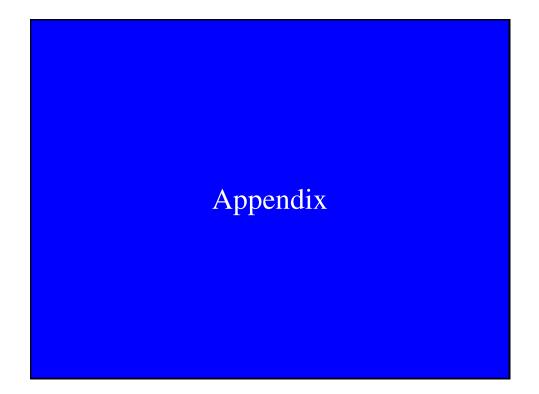
*3,000 new direct jobs create an additional 892 indirect jobs

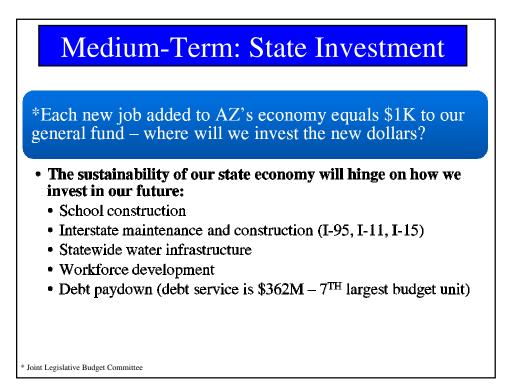
**September, 2012, Yuma County

What 3,000 new manufacturing jobs can do for Yuma County and AZ

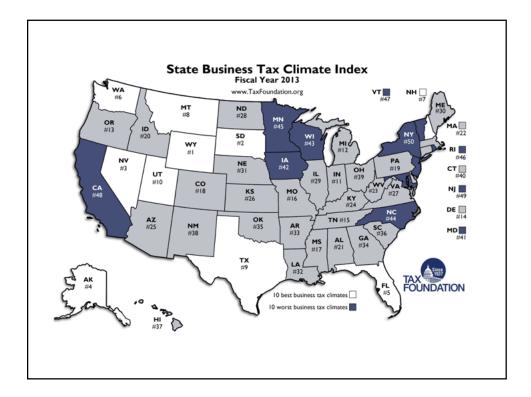
- Decreases the unemployment rate by over 14%
- Creates 3,000 direct jobs and 892 indirect jobs
- Decreases AHCCCS caseloads (currently Yuma County has the 3rd highest caseload enrollment approx. 50K)
- Adds approximately \$4M to the state general fund from direct revenues (does not consider savings from individuals getting off state aid programs)







					AHCCCS F	POPULATIO	ON BY COL	JNTY						
Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	One Year Change	% o Grow
33,601	32,863	32,558	32,482	32,080	31,983	31,944	31,326	31,120	31,142	31,044	30,771	30,202	(3,399)	-1
27,383	27,062	26,899	26,636	26,282	26,172	26,086	25,879	25,802	25,885	26,057	25,990	25,650	(1,733)	-
				28,291									(3,334)	- 4
													(1,421)	
													(1,066)	1
														- 1
							1.1					1000		
	33,601	33,601 32,863 27,083 27,063 22,085 29,085 29,085 29,085 29,085 29,0358 15,316 15,185 9,171 9,059 9,171 9,059 9,171 9,059 9,171 9,059 20,170,333 762,324 48,684 48,983 20,465 206,403 52,780 51,778 44,865 41,098 52,780 51,778 53,657 52,100 51,5912 38,552 38,045 53,367 52,100 4,730 4,655	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	33.601 32.863 32.568 32.482 32.000 31.983 31.944 27.383 27.062 26.899 26.568 26.282 26.712 26.066 29.665 29.358 28.967 28.903 28.291 27.714 27.521 15.316 15.185 15.144 15.018 14.654 14.535 14.412 19.171 9.059 9.013 8.943 8.811 8.655 8.546 14.07 1.406 1.300 1.361 1.370 1.339 1.316 170.333 762.324 757.179 753.732 748.098 743.020 740.062 44.864 48.693 48.465 48.038 47.7243 47.006 46.664 20.9656 20.64.03 20.4512 202.514 199.813 198.15 195.780 20.9656 20.64.03 20.4512 202.514 199.813 198.15 195.780 20.9656 20.64.03 15.966 15.09412 49.909 49.688	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	33.601 32.863 32.558 32.482 32.000 31.983 31.944 31.326 31.120 27.383 27.062 25.899 25.656 25.672 26.172 26.006 25.677 25.600 29.65 29.956 29.956 29.956 29.967 27.947 27.521 27.477 26.900 25.677 25.600 25.677 25.600 15.716 15.165 15.144 15.018 14.684 14.555 14.412 14.355	33.601 32.863 32.258 32.482 32.080 31.943 31.944 31.326 31.120 31.142 27.383 27.062 26.899 26.686 26.282 26.172 26.086 25.897 25.885 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 25.897 25.895 14.205 14.214 14.355 14.412 14.355 14.412 14.355 14.412 14.355 14.412 14.355 14.412 14.355 14.321 14.256 9171 0.059 9.013 8.943 8.946 8.943 8.946 45.878 272 14.007 1.308 1.316 1.370 1.336 1.316 1.277 1.249 770.333 762.324 77.79 75.3372 74.086 74.0020	33.601 32,863 32,2558 32,482 32,080 31,944 31,326 31,120 31,142 31,044 27,383 27,062 26,899 26,636 26,282 26,172 26,046 25,679 25,602 25,602 26,792 25,602 26,772 26,046 25,779 25,602 26,772 26,046 25,779 25,602 26,774 26,502 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 26,902 26,774 27,521 27,947 27,521 27,947 27,521 27,902 26,774 27,821 27,774 27,521 26,902 26,774 27,831 41,321 14,326 14,320 14,226 14,412 14,355 14,321 14,326 14,321 14,321 14,321 14,321 14,321 14,321 14,321 14,321 14,321 14,321 14,326 14,380	33.601 32.863 32.568 32.482 32.000 31,983 31,944 31,326 31,120 31,142 31,044 30,771 27,383 27,062 26,899 26,686 26,222 26,172 26,006 25,879 25,6002 26,774 25,502 26,775 25,805 26,902 26,774 25,502 26,774 27,533 27,067 26,902 26,774 25,502 26,774 27,524 26,902 26,774 25,502 26,774 27,524 27,547 26,902 26,774 25,502 26,774 27,524 27,547 26,902 26,774 27,524 26,902 26,774 25,502 26,974 14,916 14,015 14,412 14,355 14,421 14,355 14,426 14,126 14,126 14,316 12,77 24,804 14,516 14,716 1,316 1,274 1,246 14,41 14,151 14,017 1,406 1,324 1,244 1,244 1,245 1,444 12,452 1,444 1,245	33.601 32.863 32.568 32.482 32.080 31.983 31.944 31.326 31.120 31.142 31.044 30.771 30.202 27.383 27.062 26.809 26.636 26.282 26.172 26.006 25.679 25.602 25.885 26.057 25.660 29.665 29.358 28.907 28.901 27.744 27.521 27.47 25.902 26.774 25.990 25.660 15.316 15.185 15.144 15.018 14.654 14.525 14.412 14.355 14.321 14.266 14.190 14.011 13.895 14.07 1.300 1.361 1.370 1.366 8.468 8.465 8.372 8.387 8.225 8.105 14.07 1.406 1.300 1.361 1.370 1.366 1.277 1.249 1.244 1.215 1.160 770.333 762.324 757.179 73.327 746.098 74.006 46.255 4.6178 45.0892 45.962<	Nov-11 Dec-11 Jan-12 Feb-12 Mar-12 Apr-12 Jun-12 Jun-12 Jun-12 Aug-12 Sep-12 Oct-12 Nov-12 Change 33,601 32,663 32,656 32,656 32,656 32,656 32,656 31,983 31,944 31,326 31,120 31,144 30,701 30,020 (3,99) 28,655 29,358 28,987 28,903 28,291 27,794 27,521 27,624 26,970 26,895 26,757 26,311 (3,41) 13,395 14,125 14,355 14,195 14,196 14,011 13,895 (1,421) 15,316 15,144 15,018 14,654 14,55 14,412 14,355 14,415 14,355 14,121 14,355 14,125 14,105 14,011 13,085 (1,421) 1,407 1,406 1,300 1,330 1,316 1,277 1,249 1,244 1,215 1,160 (24,70) 1,407 1,408 40,052 40,078



		ss Tax Climate Index Ranks and Component Tax Ranks Individual Unemployment							
	(Corporate Tax	Income Tax	Sales Tax	Insurance Tax	Property Tax			
State	Overall Rank	Rank	Rank	Rank	Rank	Rank			
Arizona	25	24	17	50	1	5			
California	48	45	49	40	16	17			
Colorado	18	20	16	44	39	9			
Nevada	3	I	I	42	41	16			
New Mexico	38	39	34	45	15	1			
Oregon	13	31	32	4	37	10			
Texas	9	38	7	36	14	32			
Utah	10	5	14	22	20	3			
Washington	6	30	I	48	18	22			